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# **USAID in Northern Uganda**

## **“A NEW DAWN”**

**Presentation to  
LRA Media Visit  
April 2012**



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## Pillars of US Foreign Policy



Diplomacy



Development



Defense

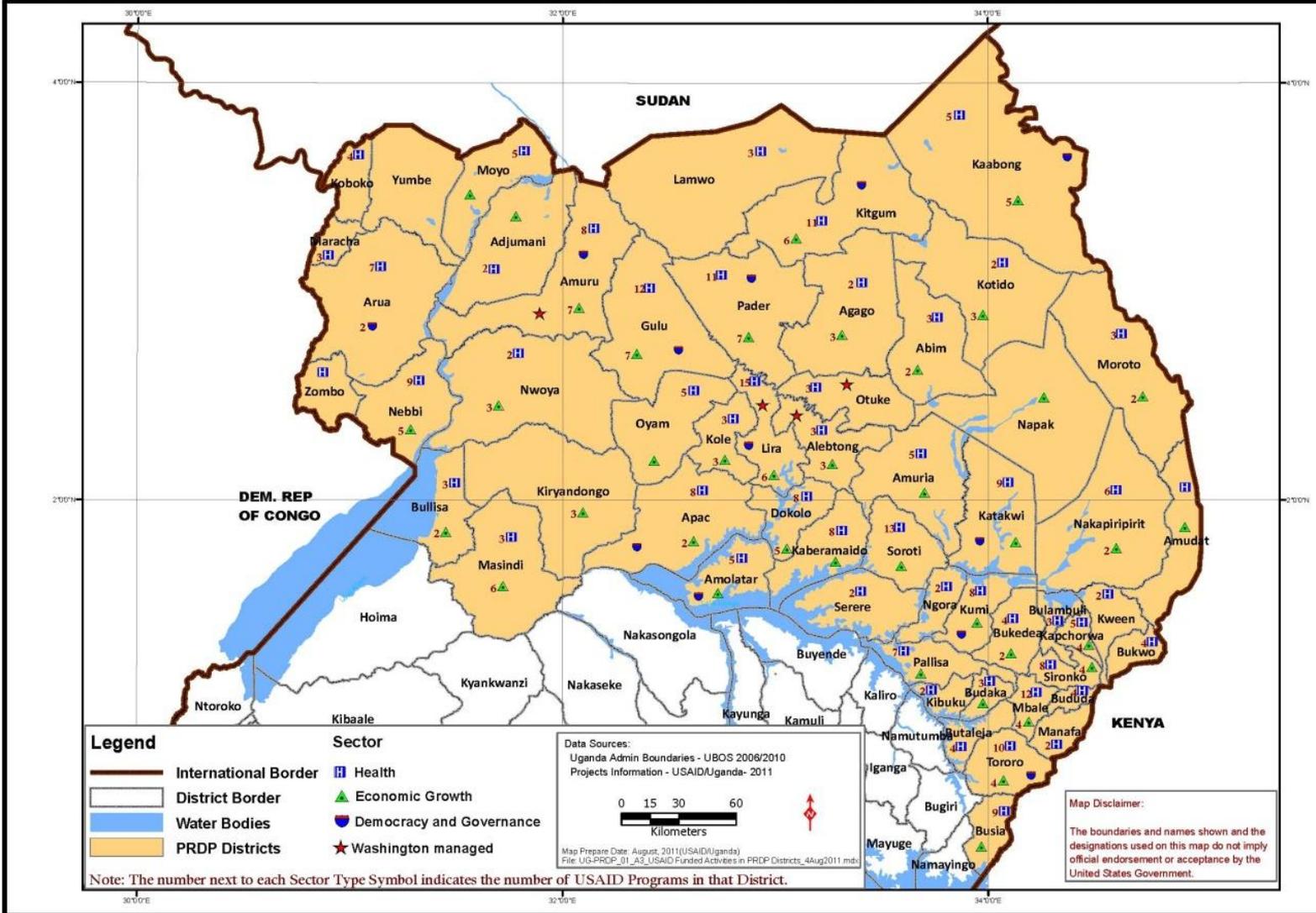


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## USAID FUNDED PROGRAMS IN PRDP DISTRICTS- AUGUST 2011

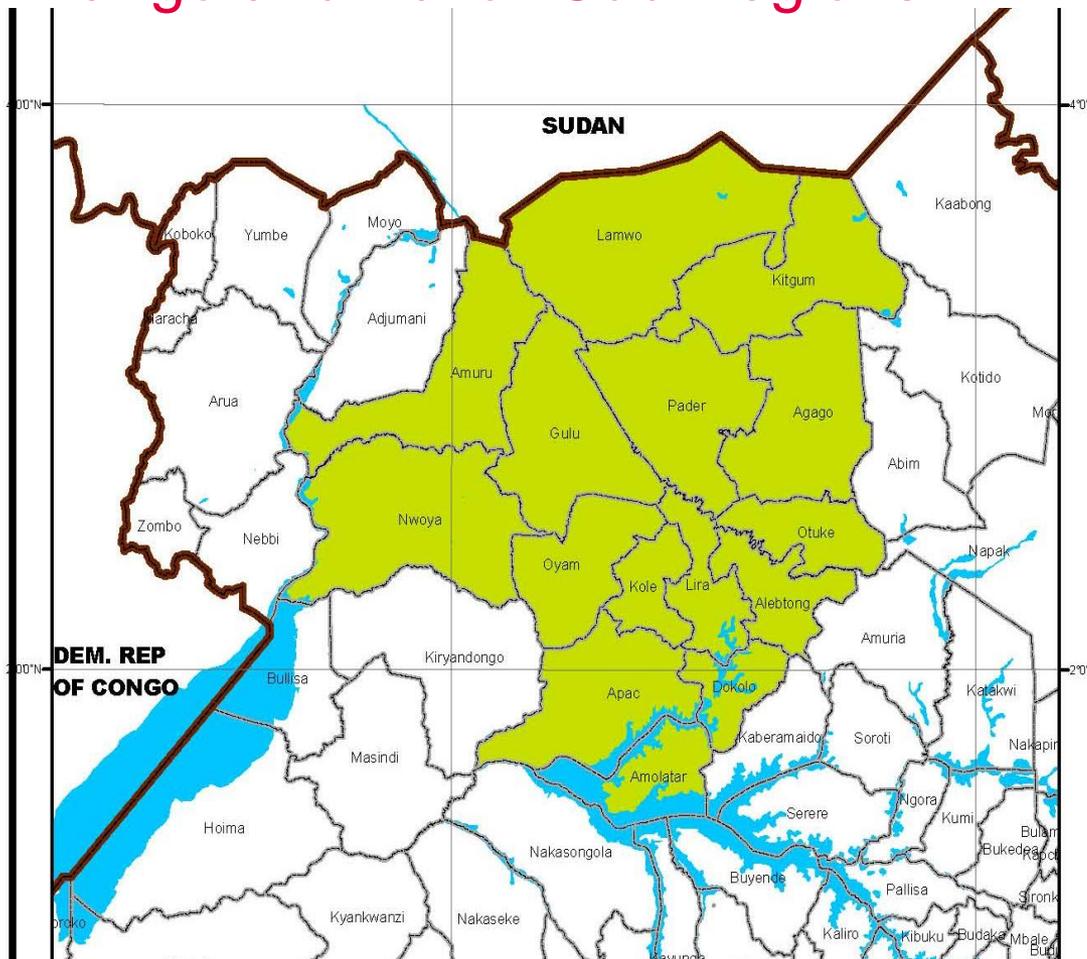




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## USAID- Focus on Lango and Acholi Sub Regions





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## Key facts

### Important timelines:

- **1993-2006:** Bulk of programming on food security; health, economic growth, and conflict mitigation programs too
- **2006:** USAID programs begin to focus more on conflict resolution
- **2007:** USG Strategy: Formal focus on peace and recovery (OFDA, OTI, FFP, USAID, DOD)
- **2008:** USAID programs focus on alignment under the Peace, Recovery and Development Plan for Northern Uganda (PRDP)
- **2009- to date :** USAID programs focus on transition from humanitarian assistance to long-term development (services, infrastructure, capacity)

### Key points regarding USAID interventions:

- Focus on the most vulnerable populations and areas
- Coordinate across USG agencies and among USAID activities
- Adapt to evolving GOU-donor coordination structures
- Increase resources and presence in northern Uganda



## USAID Budget, 1993-2012

(in millions)

Agency	FY 1994-2003	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12
USAID	\$30.9	\$77.5	\$77.9	\$87.4	\$107.3	\$144.7	\$112.3	\$138.6	\$89.0	\$80.8



## USG Northern Uganda Budget (in millions)

Agency	FY08	FY09	FY10	FY11	FY12
CDC	\$11.0	\$14.5	\$10.2	\$8.9	\$10.0
DoD	\$2.9	\$0.6	\$0.6	\$0.0	\$0.7
State	\$4.4	\$4.8	\$0.5	\$0.5	\$0.0
USDA	\$0.0	\$31.2	\$35.0	\$32.4	\$39.3
USAID	\$144.7	\$112.3	\$138.6	\$89.0	\$80.8
<b>Total*</b>	<b>\$163.0</b>	<b>\$163.4</b>	<b>\$184.9</b>	<b>\$130.8</b>	<b>\$130.8</b>



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# Conflict and Humanitarian Assistance 1993- 2006

- Bulk of assistance from PL 480 Title II program, aimed at improving food security and livelihoods in rural households of Uganda.
- Programming in rehabilitation and reintegration, psycho-social support, basic education, peace and reconciliation, water & sanitation, income generation, and HIV/AIDS.
- Office of Foreign Disaster Assistance provided emergency assistance including basic sanitation, shelter, nightstayer support, immunizations, and mobile clinics.



## Transition- 2006-2010

- Increased Northern Ugandan capacity to mitigate conflict and promote peace and reconciliation, and mainstreaming conflict sensitivity into USAID interventions. **(SPRING)**
- Focused on voluntary return of internally displaced Ugandans to their homes by increasing their confidence in the ability of the GOU to deliver strategic services and strive for their welfare through. **(NUTI)**
- Provided support to Northern Uganda districts in HIV, TB, and malaria health services. **(NUMAT)**
- Improved capacity of local governments and community participation Advocacy on northern Uganda issues advanced at local and national level. **(LINKAGES)**
- Integrates farmers and related micro, small, and medium enterprises into commodity value chains so they gain improved access to markets and stronger relationships with suppliers, processors, and traders. **(LEAD)**



## Transition 2006-2010 (Cont'd)

# Stability Peace & Reconciliation in Northern Uganda (SPRING)

- Delivered training in conflict sensitive approaches to development to USAID implementing partners and private sector investors in northern Uganda.
- Supported peace education in secondary schools, and training to youth in non-violent conflict resolution to help youth to recover from the traumatic effects of the LRA conflict and engage in peaceful recreation and livelihood activities.
- Supported increased economic participation of youth and other vulnerable individuals through high value crop production and collective marketing.



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## Transition- 2006-2010 (Cont'd)

# Northern Uganda Transition Initiative (NUTI)

Focus on voluntary return of internally displaced Ugandans to their homes by increasing their confidence in the ability of the GOU to deliver strategic services and strive for their welfare through:

- increased access to information on PRDP through media and strategic communications working directly with radio stations to help disseminate correct and timely information.
- Support to government infrastructure increasing the visibility of, and confidence in, the GOU through the delivery of strategic interventions through local government technical offices to renovate schools, health clinics, and sub county government offices. Rehabilitations of District Administration blocks in Gulu, Kitgum and Pader.
- Supporting truth and reconciliation supporting traditional and cultural reconciliation processes.
- Rehabilitation of Justice Centers in Lira, Otuke, Kiryandongo and increase access to justice and land rights.
- Renovations of schools, staff house and health centers and S/County offices.



## Transition- 2006-2010 (Cont'd)

# Northern Uganda Malaria HIV/AIDS and Tuberculosis Program (NUMAT)

- Provided support to 9 districts covered initially then scaled up to 15, with 400 health facilities supported in HIV, TB and malaria health services.
- Improved access to drugs for Malaria, HIV/AIDS and TB at government service points.
- Create new service delivery points for communities returning from the IDPs camps in remote areas.
- Ensuring community ownership of activities and interventions Integrated health service delivery

### **HIV counseling and testing**

- Trained 600 service providers and tested over 800,000 people

### **TB/HIV collaboration**

- Ensuring TB Drug at sub county health centers continuous treatment success rates were above the national average and tested 82% of TB patients for HIV

### **PMTCT**

- Supported 100 sites including health centre II, III, IV
- Tested 380,000 pregnant mothers and conducted 3,000 CD4 test
- Laboratory intervention to improve clinical services



## Transition 2006-2010 (Cont'd)

# LINKAGES and PRDP

- LINKAGES fostered increased parliamentary focus on northern Uganda in PRDP oversight. This resulted in the finance Ministry providing clarification to Parliament on government contributions under PRDP, as well as a request for disclosure by foreign donors of their contributions and the publication of the breakdown in district grants.
- LINKAGES supported planning in PRDP districts in northern Uganda by providing training and TA to technical planning committees of the district, local leaders and CSOs.
- LINKAGES supported local council capacity building through training and mentoring on rules and procedures.
- LINKAGES supported local revenue enhancement, addressing the community knowledge base, attitudes, and revenue sources.



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## Transition- 2006-2010 (Cont'd)

- **Livelihoods and Enterprises for Agricultural Development (LEAD)**

- LEAD is piloting a “facilitative” approach to value chain development that promotes provision of technical assistance by existing actors in the value chain, as opposed to USAID providing the assistance directly. Through this approach, LEAD is linking quality-conscious buyers with farmers in order for farmers to have consistent access to differentiated markets for quality products.
- For coffee and maize, LEAD works with owners of hulling/trading facilities and maize buyers, helping them to purchase at quality differentiated prices.
- Also supports USAID’s credit guarantee facility (called the Development Credit Authority or DCA) with three banks - Centenary Bank, Opportunity Uganda, and Bank of Africa. LEAD brings the banks together with potential borrowers in the maize, coffee, and bean sectors. LEAD manages and monitors the utilization of USAID’s loan guarantee facility and provides technical assistance to the banks and borrowers.



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## Transition- 2006-2010 (Cont'd)

# PILPG's Transitional Justice Initiatives

- Provided tailored training and coaching to State institutions (judges, prosecutors, court administrators and justice sector officials) and lawyers on domestic prosecution of war crimes by LRA leaders not indicted by the ICC
- Provided technical assistance in drafting of the International Crimes Act, and establishment of the International Crimes division of the High Court resulting in the prosecution of Thomas Kwoyelo, one of the LRA commanders



## Transition- 2006-2010 (Cont'd)

# Security and Stabilization programming under DOD Sect. 1207

- Established 5 Community Justice Centers in Agago, Pader, Otuke, Lira and Masindi districts comprising a Court House, Public Prosecutor's Office, a Police Station, and staff houses for a resident State Prosecutor, Police and Magistrate.
- Community Justice Centers improved access to justice by communities returning from IDP camps.



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# Recovery and Development 2010- Present

- **Local government capacity building**
  - Reallocating Northern Uganda Development of Enhanced Local Governance, Infrastructure and Livelihoods (NUDEIL) funds from infrastructure to capacity building
  - Designing new local governance program in north
- **Food security**
  - Targeting strategic value chains, market linkages, community-based nutrition for most vulnerable
  - Shifting food for development programs to Karamoja
- **Integrated health services delivery**
- **Conflict mitigation**
  - Designing new program to address underlying drivers of conflict including land, oil
- **Cross-cutting emphasis on youth**



## Recovery and Development 2010-Pres. (Cont'd)

### NUDEIL: A New Model

- Focus on local government capacity to deliver infrastructure and basic services in areas of high return, using labor intensive methods
- Jointly managed by GOU and USAID, implemented by Districts
- Three year duration (2010 – 2013)
- \$30.25 million in program funds, \$7.5 million for support contract
- Four participating Districts: Gulu, Oyam, Amuru, Kitgum; 36 boreholes and 3 schools in various stages of completion, 78 kms of roads in procurement
- Potential for replication if successful



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## Recovery and Development, 2010- Present (Cont'd)

### Health and OVC Support

# Northern Uganda Health Integration to Enhance Services (NuHITES)

- Will improve and sustain health and nutritional status of northern Uganda population through strengthening a district-based integrated package of quality health services.
- Focus on:
  - quality health services at facility and community level by women, girls and children
  - Strengthened health systems for effective and sustainable delivery of quality health services

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## Recovery and Development 2010- Present (Cont'd)

### Health and OVC support

# Sustainable, Comprehensive Responses for Vulnerable Children and their Families (SCORE)

- Improves the lives of vulnerable children and their families living in conditions of critical and moderate vulnerability.
- Focuses on improving household economic and food security, enhancing protection and legal services for vulnerable children, and empowering and strengthening families with the ability to access, acquire or provide critical services for women and children such as health, education and psychosocial support.



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## Recovery and Development, 2010- Present (Cont'd)

### Health and OVC Support

# Strengthening Local Government Responses to OVC (SUNRISE)

- Strengthens sustainable local government and community systems that will improve access, utilization, coverage and quality of comprehensive services for vulnerable children.
- Empowers local district governments to lead, manage and coordinate implementation of the national OVC policy, strategic plan and guidelines.



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## Recovery and Development, 2010- Present (Cont'd)

# Governance, Accountability, Participation and Performance (GAPP)

- Will enhance accountability within local governments, strengthen the Government of Uganda (GOU) accountability institutions, improve local government governance and support civil society organizations (CSOs) and other non-state actors.
- Main areas of focus are;
  - Improved legal, policy, regulatory and institutional environment to meet demands for more democratic governance.
  - Improved fiscal management and accountability processes in the delivery of services in targeted districts.
  - Improved capacity of citizens and communities to participate in local governance.



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## Recovery and Development, 2010- Present (Cont'd)

# Supporting Access to Justice, Fostering Peace and Equity (SAFE)

- Will focus on responding to remaining and emerging drivers of conflict- Land, ethnicity, Oil and promote community reconciliation in the LRA affected areas
- Support increased access to justice in resolution of land disputes through building capacity of officials, legal awareness, legal aid services and alternative dispute resolution mechanisms
- Facilitate processes for community reconciliation and capacity for prevention of emerging conflict



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## Impacts

- Sub-regions registered significant reduction in poverty gap between 2004 and 2008
- Poor persons in Northern Uganda dropped from 3.25 to 2.84 million between 2005/06 and 2009/10
- Socio-economic indicators in Northern Uganda have improved steadily from 61% in 2005/06 to 46% in 2009/10



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## Impacts (cont'd)

- From 2006, 95% of people living in the internal displacement camps returned to their areas of origins or elsewhere, with support from USG-funded programs.
- NUTI program renovated public service buildings throughout war affected regions, worked with media to communicate information on issues such as public services and land rights to returnees in northern Uganda and support traditional and cultural reconciliation processes, and funded 280 small grants across northern Uganda valued at approximately \$23 million.
- In FY 2010, under Food for Peace, a total of 88,400 households or 530,400 food insecure and vulnerable people directly benefited from assistance including training and inputs to increase agricultural yields resulting in over \$7 million in increased sales that year; 73 kilometers of rehabilitated roads to increase access to markets and services; and more than 61,000 including pregnant and lactating mothers and malnourished children under five years receiving supplementary food rations.



## Impacts (cont'd)

- NUMAT provided HIV Counseling and Testing to 840,000 people, antiretroviral therapy to 13,800 clients, distributed 155,000 long lasting insecticide treated bed nets for pregnant women to reduce malaria, provided new equipment to 75 labs and refurbishing 28 more; provided induction training to 375 newly-recruited health workers across various districts.
- In FY 2010, under Food for Peace, a total of 88,400 households or 530,400 food insecure and vulnerable people directly benefited from assistance including training and inputs to increase agricultural yields resulting in over \$7 million in increased sales that year; 73 kilometers of rehabilitated roads to increase access to markets and services; and more than 61,000 including pregnant and lactating mothers and malnourished children under five years receiving supplementary food rations.



## Impacts (cont'd)

- USAID conflict mitigation interventions in Karamoja reached over 2,600 direct beneficiaries through training in conflict mitigation skills, participation in inter-community cash-for-work programs, and facilitated reconciliation activities.
- USAID conducted indoor residual spraying programs in 10 northern districts in FY 2011, reaching over 908,000 households, and providing protection for over 2.83 million people.
- NUDEIL project has worked directly with four districts to construct 36 boreholes and 3 schools in various stages of completion; 78 kms of roads in procurement.